

COUNCIL PRIORITIES PLAN (2022-26 Council)

Last Status Update: November 28, 2025

CPP Project #	Priority Theme	Project Description	Council Priority Plan					Completion Date
			Department Lead	Part of Council Priority Plan/Funded?	Status	Status Notes		
1	Housing	Identify options for addressing constraints to affordable and diverse housing (included #2)	Community Building & Planning	No	Superseded	--		--
2	Housing	Develop a strategy for maintaining rental housing stock – Grouped with Project #1	Community Building & Planning	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded). Related to CPP #95 below.		--
3	Livability	Undertake a 'light review' of the OCP	Community Building & Planning	No	Superseded	--		--
4	Housing	Secondary Suites Incentives Program	Community Building & Planning	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded).		--
5	Housing	Develop Infill Housing Program	Community Building & Planning	No	Superseded	--		--
6	Housing	Streamline Building and Planning Department processes	Community Building & Planning	No	Superseded	--		--
7	Housing	Update Zoning Bylaw	Community Building & Planning	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Could involve a comprehensive review of the Zoning Bylaw, following completion of all new, mandatory Provincially-driven projects. Given new, mandatory Provincially-driven projects, staff have suggested that timing of this initiative be deferred to 2028 or later.		--
8	Housing	Identify how to prevent or reduce building and infrastructure loss from earthquakes, tsunamis, sea level rise etc.	Engineering & Public Works	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Staff have communicated a need for further clarification from Council as to scope and intended connection between seismic considerations and climate change. Depending on Council's intent, project could involve multiple departments or possibly other levels of government (regional/provincial/federal)		--
9/16	Livability	Prepare Village Area Plan(s) for the Oak Bay Village/Cadboro Bay Road corridor and for the Secondary Village areas. Also prepare an Urban Design Plan for Oak Bay Village - connected to CPP#66	Community Building & Planning	Yes	Address in Follow Up Report to Council	Project Options Analysis will be prepared by staff for Council's consideration as part of Community Building and Planning report to Council in January, 2026. At that time, Council can direct whether/how to proceed with this potential project.		--
10	Livability	Prepare Fire Master Plan	Fire	Yes	Completed as Council Priority Project	--		2023-11-27
11	Livability	Support Deer Management Research Program	Strategic Initiatives	No	Operationalized or Became Capital Project	For Deer Management information, please refer to District website: https://www.oakbay.ca/community-culture/pets-wildlife/urban-deer/		--
12	Livability	Analyse Stormwater Management Program Options	Engineering & Public Works	Yes	Completed as Council Priority Project	--		2023-11-27
13	Livability	Update dog-use policies	Parks, Recreation & Culture	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded)		--
14	Livability	Prepare Parks, Recreation and Culture Master Plan	Parks, Recreation & Culture	Yes	Advance in 2026	A staff report was brought forward in October 2025 to phase this project, starting with a Parks Master Plan. The next step is for staff to bring forward a Council Project Sign-Off seeking direction regarding timing and scope/approach for the Parks Master Plan. Completion of the full project will likely take several years.		--
15	Livability	Design Carnarvon Park Building	Finance & Asset Management	Yes	Advance in 2026	Technical analysis was brought forward on December 9, 2024. Council chose building Option 3.1 (large pavilion with child care) to move forward to architectural and engineering design. On April 28, 2025 Council awarded tender for design to Shape Architecture. Schematic design presented November 2025. Council directed further public engagement in early 2026. Deconstruction of existing fieldhouse is planned for 2026. Connect Oak Bay: https://connect.oakbay.ca/carnarvon-park		--
16	Livability	Develop tools needed to regulate/permit sidewalk patios and prepare associated design guidelines	Community Building & Planning	No	Merged	Merged with CPP #9		--
17	Livability	Identify options for improving solid waste management at Elgin Road	Engineering & Public Works	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded)		--

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				Plan/Funded?	No				
18	Livability	Prepare an options analysis for a potential temporary off-leash dog park	Parks, Recreation & Culture	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project added to the Long List - Nov 27, 2025 (potential future project, not yet funded)		--	
19	Livability	Design and implement a data collection system to monitor the impact of deer on public safety	Strategic Initiatives	No	Removed from Long List	--		--	
20	Livability	Review Parks and Recreation memorial bench program	Parks, Recreation & Culture	No	Operationalized or Became Capital Project	Status of operationalized initiatives is reported on through quarterly Council Resolution updates.		--	
21	Livability	Expand opportunities for dry winter walking at Uplands Park	Parks, Recreation & Culture	Yes	Completed as Council Priority Project	Connect Oak Bay: https://connect.oakbay.ca/uplands-park-winter-walking-loop		2025-12-01	
22	Livability	Develop a playground replacement policy	Parks, Recreation & Culture	Yes	Completed as Council Priority Project	--		2023-10-23	
23	Livability	Ensure service levels as they relate to sidewalks and walkways are restored to what they were five+ years ago	Engineering & Public Works	No	Operationalized or Became Capital Project	A new capital (sidewalk replacement) project was created in the Financial Plan in 2024 for approx. \$500K/year. This budget is being accessed to address tripping hazards and broken sidewalks. Related to CPP #92 below.		--	
24	Livability	Survey On Street Parking	Engineering & Public Works	No	Merged	Merged with CPP #71		--	
25	Livability	Prepare Comprehensive Asset Management Plan & Undertake Municipal Facilities Planning with Sustainability Lens (Grouped with #38)	Finance & Asset Management	Yes	Advance in 2026	Phase 1 was completed in April 2025. Council will be asked to determine priorities in advance of 2026 Financial planning. Phase 2 work underway including implementation of Enterprise Asset Management system, development of standards/practices and completion of Asset Management Plans and conditions reports. This work will be continued in 2026. Phase 2 will take at least 2 years.		--	
26/55	Livability	Undertake parking study & preliminary creek/walkway design at Oak Bay Rec Centre.	Engineering & Public Works	Yes	Advance in 2026	Staff to prepare a Council Project Sign-Off in early 2026.		--	
27	Transportation	Prepare an Active Transportation Program based on increased levels of funding and determine how active transportation network can be fully constructed (Includes #28)	Engineering & Public Works	Yes	Advance in 2026	Previously deemed complete but reactivated due to May 2025 Council direction to engage the community on the Active Transportation Network. In 2026, there will be engagement on specific routes, as directed by Council. Additional work will likely be required in 2027 and possibly 2028. The design and building of the routes is a capital project and not part of this Council Priority Project scope.		--	
28	Transportation	Determine how active transportation network can be fully constructed (Grouped with #27)	--	No	Merged	Merged with CPP #27		--	
29	Transportation	Advance regional cooperation, engagement and planning with regards to active transportation and transit	Engineering & Public Works	No	Operationalized or Became Capital Project	Engineering staff participate in CRD's Transportation Working Group.		--	
30	Transportation	Encourage car share programs	Community Building & Planning	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded); related Council resolution on Nov 27, 2025 to review Council resolution #2023-163.		--	
31	Transportation	Expand bike parking	Engineering & Public Works	No	Operationalized or Became Capital Project	To be addressed through CPP #27/28 and further facilitated through CPP #71		--	
32	Transportation	Explore options to provide bus passes to youth 13-18	Engineering & Public Works	No	Completed as Operationalized Project	Incorporated into an enhancement to the Leisure Involvement for Everyone (LIFE) program.		2025-10-25	
33	Climate Change & Environment	Implement Coolkit Program community engagement on urban forestry and climate change	Parks, Recreation & Culture	Yes	Completed as Council Priority Project	--		2024-06-24	
34	Climate Change & Environment	Develop an erosion prevention program for McNeill Bay	Engineering & Public Works	Yes	Advance in 2026	The District has received grant funding for planning /design costs. Council Project Sign-Off took place on Feb 10, 2025. RFP for preliminary design closed mid-June. Songhees and Esquimalt Nations have been notified of the project. Preliminary design expected to be completed by Q2 2026. Council awarded RFP for this project on July 28, 2025. Per terms of the grant, the project must be completed by July 31, 2026.		--	
35	Climate Change & Environment	Develop Community Climate Action Plan (updating of Community Energy Plan from previous Council Priority Plan to provide for broader content)	Community Building & Planning	Yes	Advance in 2026	Council approved Project Sign-off on May 5, 2025. Initial Community Climate Action planning will take place through OCP update project. Land Use Scenarios were assessed for Climate Action impact. Council reviewed Land Use Framework in September 2025. Community Engagement took place in October. In early 2026, an RFP will be issued for the Community Climate Action Plan, which will build off of work done in the OCP and will span 2026, and is expected to be completed by Q2 of 2027. Staff have applied for a grant through the Green Municipal Fund towards completion of this project - a decision is expected by Spring 2026.		--	

Council Priority Plan								
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36	Climate Change & Environment	Develop Corporate Climate Action Plan	Community Building & Planning	Yes	Advance in 2026	Work is underway on the energy management scope of the Corporate Climate Action Plan through the District's participation in BC Hydro's Shared Corporate Energy Manager program, with building audits and an Energy Management Assessment (EMA) planned for the fall/winter and a Strategic Energy Management Plan to be developed by March 2026. An EV-ready Fleet Plan and other in scope work for the Corporate Climate Action Plan will be undertaken in 2026. Staff have suggested that this project can be deemed complete once this work is complete. The Corporate Policy development and solid waste reduction portions of the project that were previously within scope of this project, are proposed to be completed as part of the Community Climate Action Plan.	--	
37	Climate Change & Environment	Expand naturalization of Bowker Creek	Engineering & Public Works	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded)		--
38	Climate Change & Environment	Undertake municipal facilities planning with sustainability lens (Grouped with #25)	--	No	Merged	Merged with CPP #25		--
39	Climate Change & Environment	Improve management of boat moorage in District's bays	Corporate Services	No	Operationalized or Became Capital Project	Status of operationalized initiatives is reported on through quarterly Council Resolution updates.		--
40	Climate Change & Environment	Improve management of geese	Parks, Recreation & Culture	No	Removed from Long List	--		--
41	Climate Change & Environment	Prepare for Climate-Related Emergencies	Fire	No	Operationalized or Became Capital Project	The Emergency Program has revised and updated personal emergency preparedness curriculum. Staff are in the process of re-engaging volunteer teams to delivery updated curriculum. Oak Bay participates in a CRD regional commission that produces standardized emergency preparedness public educational workbook and related material and initiatives. Oak Bay works closely with provincial bodies to support severe weather (heat and cold) responses.		--
42	Accessibility, Diversity & Inclusion	Refresh website	Corporate Services	Yes	Completed as Council Priority Project	Website launched on March 20, 2025.		2025-03-20
43	Accessibility, Diversity & Inclusion	Change rules for home-based business	Community Building & Planning	No	Operationalized or Became Capital Project	Status of operationalized initiatives is reported on through quarterly Council Resolution updates.		--
44	Accessibility, Diversity & Inclusion	Improve public (including youth) engagement and connection (neighbourhood meetings, community events etc.)	Strategic Initiatives	No	Completed as Operationalized Project	Completed September 2025. Connect Oak Bay: https://connect.oakbay.ca/public-engagement-framework		15/9/2025
45	Accessibility, Diversity & Inclusion	Develop program to improve diversity and inclusion	Corporate Services	Yes	Completed as Council Priority Project	Accessibility Plan has been completed and adopted, thus completing this Council Priority Project. Council directed preparation of a feasibility study and identification of resource implications. Consultant was engaged to undertake work. This project is related to CPP #89.		2025-01-13
46	Accessibility, Diversity & Inclusion	Review Council meeting frequency and timing	Corporate Services	No	Completed as Operationalized Project	--		2023-06-12
47	Truth & Reconciliation	Seek Songhees and Esquimalt Nations, potential business partners, and community input into future of Turkey Head (Spewhung)	Strategic Initiatives	Yes	Advance in 2025	A consultant was engaged in Q1. First phase of work (First Nations engagement) commenced in Q2 and is anticipated to continue through to end of 2025 with next steps to be determined thereafter. Project details available on Connect Oak Bay. https://connect.oakbay.ca/turkey-head-spewhung-point-consultation		--
48	Truth & Reconciliation	Provide training to staff and Council on intercultural competencies, engage with local First Nations	Human Resources	No	Operationalized or Became Capital Project	Status of operationalized initiatives is reported on through quarterly Council Resolution updates.		--
49	Truth & Reconciliation	Explore ways to increase economic prosperity for First Nations	Administration	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Exploratory discussions related to this initiative are in progress with Songhees and Esquimalt Nations at the Council and staff levels		--
50	Truth & Reconciliation	Provide opportunities for community to learn and share in the process of reconciliation	Corporate Services	No	Operationalized or Became Capital Project	Status of operationalized initiatives is reported on through quarterly Council Resolution updates.		--
51	Livability	Initiate Uplands Sewer Separation	Engineering & Public Works	Yes	Completed as Council Priority Project	Construction is underway as of 2024. Anticipated completion 2026. Connect Oak Bay: https://connect.oakbay.ca/humber-project		2023-11-27
52	Livability	Undertake Options Analyses for Marina (near-term and long-term)	Strategic Initiatives	Yes	Completed as Council Priority Project	Technical report was completed in July 2024 and Financial report was completed in October 2024.		2024-12-02

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53	Climate Change & Environment	GHG & Energy Reduction in Buildings Program (Community Climate Action Working Group Report Implementation)	Community Building & Planning	Yes	Completed as Council Priority Project	Energy step code and zero carbon step code changes were implemented in 2024. Heat pump regulation changes were made Q2 2025 and a brochure was completed.	2025-04-28	
54	Truth & Reconciliation	Sitchanalth Willows Planning Project	Parks, Recreation & Culture	Yes	Advance in 2027 or later	Initially funded with a BC 150 Time Immemorial grant for joint land use planning - the site for this funded exercise then shifted to Spewhung, following the interests/preferences of First Nations partners. Further facilities and parks planning for Sitchanalth (Willows Beach/Park) will be required due to amenities nearing end of life. There is interest from local First Nations that will need to be factored in. This will likely be a significant project. Principles guiding how to proceed with this work may be identified in the Parks, Recreation and Culture Master Plan, so there may be merit in awaiting completion of that Plan prior to proceeding with this work. This project is currently not funded. Potential approaches and funding options could be determined with staff completion of a Project Options Analysis presented to Council.	--	
55	Livability	Outline options to advance the vision for the Bowker at Bee Street area as shared in the Friends of Bowker Creek correspondence, including a public engagement component.	--	No	Merged	Merged with CPP #26	--	
56	Climate Change & Environment	Amend the Zoning Bylaw to expand beekeeping opportunities to commercial zoning.	--	No	Completed as Operationalized Project	--	2023-07-10	
57	N/A	--	--	No	--	--	---	
58	Livability	Prepare Property Maintenance Bylaw	Community Building & Planning	No	Operationalized or Became Capital Project	Status of operationalized initiatives is reported on through quarterly Council Resolution updates.	--	
59	Housing	Complete Housing & Development Service Optimization Study and Digitize Application Processes - note possible overlap / connection to #6.	Community Building & Planning	No	Superseded	--	--	
60	Housing	Initiate administrative and policy changes in response to legislative changes by the Provincial government as part of the BC Homes for People Action Plan	Community Building & Planning	No	Superseded	--	--	
61	Housing	OCP update and community consultation process for "Cedar Hill Corner"	Community Building & Planning	No	Superseded	--	--	
62	Livability	Possible Growing Communities Fund allocation identified May 8, 2023 - Additional playground improvements.	Parks, Recreation & Culture	No	Not a Council Priority Project	--	--	
63	Livability	Possible Growing Communities Fund allocation identified May 8, 2023 - Provide longer and more comprehensive lighting in sports fields.	Parks, Recreation & Culture	No	Not a Council Priority Project	--	--	
64	Livability	Possible Growing Communities Fund allocation identified May 8, 2023 - Replace/enhance existing parks water fountains on Beach Drive for modernization.	Parks, Recreation & Culture	No	Not a Council Priority Project	--	--	
65	Livability	Possible Growing Communities Fund allocation identified May 8, 2023 - Washroom upgrades at Cattle Point and Willows Beach	Parks, Recreation & Culture	No	Not a Council Priority Project	--	--	
66	Livability	Possible Growing Communities Fund allocation identified May 8, 2023 - Streetscape improvements related to the village area planning project.	Engineering & Public Works	No	Not a Council Priority Project	--	--	
67	Housing	Reserve for Response to Province's Housing Target Order (superceded by 72-81)	--	No	Superseded	--	--	
68	Climate Change & Environment	Implement climate and sustainability related projects and programs.	Community Building & Planning	Yes	Completed as Council Priority Project	--	2023-11-27	
69	Livability	Community Gardens at 1538 Monterey	Parks, Recreation & Culture	No	Operationalized or Became Capital Project	Status of operationalized initiatives is reported on through quarterly Council Resolution updates.	--	

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70	Livability	Comprehensive Park Management Plan at Uplands Park/Cattle Point	Parks, Recreation & Culture	Yes	Advance in 2027 or later	Anticipated to start after completion of Parks, Recreation and Culture Master Plan.	--	--
71	Livability	Parking Bylaw Review	Community Building & Planning	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded); related Council resolution on Nov 27, 2025 to review Council resolution #2023-163.	--	--
72	Housing	Update Zoning Bylaw to accommodate SSMU Zoning (Provincially Required) (by June 2024)	Community Building & Planning	Yes	Completed as Council Priority Project	Previously deemed complete, but follow-up work has been requested through Council motions. Follow-up has been operationalized.	--	2024-06-24
73	Housing	Update OCP to accommodate SSMU Zoning (Provincially Required) (by June 2024)	Community Building & Planning	Yes	Completed as Council Priority Project	--	--	2024-12-02
74	Housing	Complete Interim Housing Needs Report (Provincially Required) (by end of 2024)	Community Building & Planning	Yes	Completed as Council Priority Project	--	--	2024-11-12
75	Housing	Complete Mandated Five-Year Review of OCP (Provincially Required)	Community Building & Planning	Yes	Almost Complete	Project started early in 2025. Community engagement undertaken in May 2025 and Fall 2025. Connect Oak Bay: https://connect.oakbay.ca/official-community-plan-update . Project anticipated to be complete or mostly complete by year-end 2025.	--	--
76	Housing	Complete Mandated Pre-Zoning to Implement Updated OCP	Community Building & Planning	Yes	Advance in 2026	Project started early in 2025; additional work will be required in 2026 to deliver on Council's directions to staff at Council meeting of Nov 3, 2025. Community engagement undertaken in May 2025. Following that, a draft OCP was prepared by consultants, with additional community engagement in Fall 2025. Connect Oak Bay: https://connect.oakbay.ca/official-community-plan-update .	--	--
77	Housing	Prepare Tracking Program (Provincially Required)	Community Building & Planning	Yes	Completed as Council Priority Project	Reports have been advanced to Council for receipt and filed with Province.	--	2024-11-12
78	Housing	Optimize Development Processes (Provincially Triggered)	Community Building & Planning	Yes	Advance in 2026	Part 1 results/recommendations were presented to Council on May 20, 2025. Council Project Sign-off for Part 2 to be brought to Council in 2026. This multi-year project will likely continue to qualify as a Council Priority Project for 2026, but may move to operationalized status thereafter. There may be an opportunity to apply for LGDAP grant funding if this work is undertaken in 2026 and 2027 -- work would need to be complete by mid-2027 to qualify for funding.	--	--
79	Housing	Respond to increased development interest (Provincially Triggered)	Community Building & Planning	Yes	Completed as Council Priority Project	Resourcing of new positions has been budgeted. Project deemed complete by Council Nov 27, 2025.	--	2025-11-27
80a	Housing	Prepare Amenity Cost Charge Approach (Provincially Triggered)	Finance & Asset Management	Yes	Completed as Council Priority Project	Bylaw was approved in January 2025. Implementation underway (outside scope of Council Priority Project), including assessing Community Amenity Charges, removing overlapping requirements. Connect Oak Bay: https://connect.oakbay.ca/dcc-acc . Project considered complete.	--	2025-01-13
80b	Housing	Prepare DCC Bylaw (Provincially Triggered)	Finance & Asset Management	Yes	Completed as Council Priority Project	Bylaw was approved in February 10, 2025. Implementation underway (outside scope of Council Priority Project) including assessing Community Amenity Charges, removing overlapping requirements. Connect Oak Bay: https://connect.oakbay.ca/dcc-acc . Project considered complete.	--	2025-02-10
81	Housing	Reserve for potential yet-to-come projects triggered by the Province	Community Building & Planning	No	--	--	--	--
82	Livability	Create a Standards of Maintenance Bylaw for heritage designated properties	Community Building & Planning	Yes	Address in Follow Up Report to Council	Project to be included as part of Community Building and Planning report to Council in early 2026; per Council direction on Nov 27, 2025, public engagement is beyond scope. At that time, Council can direct whether to proceed with this potential project.	--	--
83	Livability	Establish a Heritage Procedures Bylaw	Community Building & Planning	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded)	--	--
84	Livability	Identify further implementation options for all Heritage Program Review recommendations	Community Building & Planning	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded)	--	--
85	Livability	Establish a Heritage Planner service	Community Building & Planning	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded)	--	--
86	Livability	Create an incentives program for new heritage designations	Community Building & Planning	Yes	Advance in 2027 or later	Review and recommend partnerships and funding opportunities and analyze existing incentives for heritage conservation provided by the municipality and possible additional incentives customized to the District's Zoning Bylaw. If this is not assigned as a staff project, it may be possible to explore asking the Heritage Commission to volunteer to take on aspects of this work.	--	--
87	Livability	Develop a set of performance indicators for reporting to the public	Strategic Initiatives	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded)	--	--

Council Priority Plan

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88	Housing	Implement Remaining Infill Housing Recommendations	Community Building & Planning	No	Operationalized or Became Capital Project	Operationalized or Became Capital Project	Status of operationalized initiatives is reported on through quarterly Council Resolution updates.	--
89	Accessibility, Diversity & Inclusion	Complete a diversity, equity, and inclusion (DEI) scan of municipal operations and facilities	Human Resources	No	Placed on Long List (Potential Future Project, Not Yet Funded)	Placed on Long List (Potential Future Project, Not Yet Funded)	Project remains on Long List (potential future project, not yet funded)	--
90	Housing	Develop a Deconstruction Building Relocation Bylaw	Community Building & Planning	No	Address in Follow Up Report to Council	Address in Follow Up Report to Council	Project to be included as part of Community Building & Planning report to Council in early 2026. At that time, Council can direct whether to proceed with this potential project based on Option 1 in Project Options Analysis (Develop Bylaw based on CRD Model Bylaw Project) but with minimal enforcement.	--
91	Housing	Develop Tenant Protection Bylaw	Community Building & Planning	No	Address in Follow Up Report to Council	Address in Follow Up Report to Council	Project to be included as part of Community Building and Planning report to Council in early 2026. At that time, Council can direct whether to proceed with this potential project.	--
92	Transportation	Develop Implementation Plan for Pedestrian & Sidewalk Master Plan	Engineering & Public Works	No	Operationalized or Became Capital Project	Operationalized or Became Capital Project	Council passed a resolution directing staff to proceed with Option 3 in the Project Options Analysis presented on Nov 27, 2028 - "Develop Technical Report for Comprehensive Sidewalk Repair/Replacement and Enhancement Program" (As noted in the Project Options Analyses, this approach does not meet the definition of a Council Priority Project). Status of operationalized initiatives is reported on through quarterly Council Resolution updates.	--
93	Housing	Advance Planning to Support Prezoning for Cedar Hill Corner	Community Building & Planning and Engineering & Public Works	No	Awaiting budget approval -- include in CPP if approved	Awaiting budget approval -- include in CPP if approved	Project to be included in the Council Priorities Plan and advanced in 2026 pending budget approval	--
94	Livability	Complete a Public Safety Building Feasibility Assessment	Finance & Asset Management	No	Awaiting budget approval -- include in CPP if approved	Awaiting budget approval -- include in CPP if approved	Project to be included in the Council Priorities Plan and advanced in 2026 pending budget approval	--
95	Housing	Prepare an Affordable Housing Strategy	Community Building & Planning	No	Prepare Project Options Analysis	Prepare Project Options Analysis	Project Options Analysis will be prepared by staff for Council's consideration as part of Community Building and Planning report to Council in early 2026. At that time, Council can direct whether/how to proceed with this potential project.	--